

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<u>Reconciliation</u>					
General Government		803,785	498,174	621,168	872,795
Fire Department		221,338	197,664	206,560	263,974
Building Department		37,056	38,204	38,383	38,675
Livestock Valuers		92	500	878	500
Policing Services		323,257	319,491	316,298	317,697
911		848	1,000	404	1,000
Transportation Services		1,177,345	2,276,803	2,022,666	1,348,410
Streetlights		2,084	4,700	2,246	2,800
Environmental Services		195,089	213,558	232,732	270,470
Recreational and Cultural Services		57,333	107,217	125,556	117,054
Library Services		6,584	6,584	6,584	6,584
Planning and Development		452	1,000	3,043	14,000
Total Expenditures		2,825,263	3,664,895	3,576,518	3,253,959
Total Revenues		2,825,476	3,644,062	3,600,827	3,229,650
Difference		213	- 20,833	24,309	24,309
Surplus from previous year		20,620	20,833	20,833	24,309
Accumulated Surplus/Deficit		20,833	-	3,476	-

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<b><u>REVENUES</u></b>					
Taxation		1,295,877	1,323,213	1,333,335	1,340,283
<b><u>Grant in Lieu</u></b>					
Ontario Municipal Tax Assistance		63,905	64,273	64,273	60,158
County Forest		1,786	1,734	1,734	1,734
Hydro One		5,059	5,059	5,059	5,059
<b><u>Ontario Funding Programs</u></b>					
OMPF		788,800	788,800	788,800	788,800
<b><u>Federal Funding Programs</u></b>					
Federal Gas Tax Revenue		58,818	28,745	75,878	63,000
<b><u>Federal Grant</u></b>					
Enabling Accessibility Fund		2,778	-	-	-
New Horizons for Seniors		-	21,675	21,675	-
ICIP		-	488,520	-	-
Canada Summer Student Grant					8,233
<b><u>Ontario Specific Grants</u></b>					
Protection/Fire Services		9,570	9,713	9,713	14,684
Libraries		4,584	4,584	4,584	4,584
Blue Box Program		18,891	39,965	-	22,636
Summer Job Grant		3,920	4,518	2,940	-
OTS (Tires)		-	-	-	-
Ont. Community Infrastructure Fund		-	153,000	144,942	259,428
CIF - Bins		-	-	-	-
Seniors Community Grant Program		600	4,000	4,000	-
Main Street Revitalization		6,777	32,555	32,713	-
Ontario Protection		-	-	908	1,725
Aggregate Licence Fees				6,985	-
Ont. Cannabis Legalization Implementation Fund		-	10,000	4,380	5,620
ICIP		-	271,129	746,360	-
Modernization Funding		353,934	71,082	-	-
COVID 19		-	-	89,200	9,000
<b><u>Other Municipal Grant</u></b>					
County (Community Garden)		-	1,320	8,508	2,812

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<u>Fees, Services Charges &amp; Other</u>					
General Government		19,072	27,168	29,085	25,000
Rent		480	480	480	480
Recovery of Uncollected		-	-	-	-
Miscellaneous		53	-	105	100
Penalties & Interest/Taxes		58,309	50,000	49,048	50,000
Investment Income/Interest		16,022	8,000	7,693	7,500
Fire Dept./Services		23,801	5,000	2,714	2,500
Building Permits/Revenue		16,559	8,000	9,848	8,000
Road Revenue		618	-	97	100
Aggregate Royalties		7,689	3,000	-	-
Tipping Fees		16,372	12,000	18,784	15,000
Recycling Grant		-	-	20,064	-
Misc. Recreation Revenue		-	-	52	-
Planning & Shoreline		1,202	2,000	1,050	1,000
Social Service Repayment		-	-	-	-
Reserve Fund -	General Gov't - Working Funds				
	General	-	117,609	54,549	-
	Modernization	-	-	-	297,151
	COVID	-	-	-	67,592
	Fire Capital	-	-	-	63,471
	Shoreline Rd. Allowance	-	-	-	-
	Road Equip. Funds	50,000	-	46,271	-
	Gax Tax Reserves	-	86,920	-	-
	OCIF	-	-	-	100,000
	Waste Site Funds	-	-	15,000	-
	Recreation	-	-	-	-
	Bi-Centennial Park	-	-	-	4,000
	<b>Total Revenue</b>	<b>2,825,476</b>	<b>3,644,062</b>	<b>3,600,827</b>	<b>3,229,650</b>

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<b>EXPENDITURES</b>					
<u>General Government</u>					
Members of Council		21,010	31,780	19,080	25,000
Admin Staff - Wages		132,206	134,760	131,957	110,000
Benefits		11,467	12,338	12,033	10,000
WSIB		3,810	3,652	3,548	2,500
EHT		2,731	2,628	3,297	2,300
Mileage		89	300	163	300
Meals		19	100	-	100
Consulting Fees		-	-	7,340	40,000
Telephone		2,105	2,200	2,076	5,000
Fax		1,046	1,100	1,050	1,200
Hydro		4,052	5,000	3,908	4,500
Heating		1,370	1,500	1,429	1,600
Insurance		11,417	15,087	15,087	24,499
Website		112	1,800	433	1,000
Postage		3,848	4,000	4,747	4,700
Office Supplies		2,543	6,602	3,130	5,000
Maintenance Supplies		71	200	158	-
Emergency Management Funds		1,057	2,000	-	-
COVID 19		-	-	12,608	76,592
Modernization Fund Expense		-	-	-	297,149
Election Expenses		107	1,200	-	1,075
Association Dues		1,852	2,000	1,654	2,000
Courses & Training		300	2,000	200	-
Advertising		531	2,000	2,772	2,500
Contracts		9,281	10,000	10,109	11,000
Equipment Maintenance		5,295	2,000	15,376	5,000
Building Maintenance		500	1,000	409	1,000
Audit Fees		26,431	25,000	29,998	30,000
Legal Fees		9,232	30,000	17,860	150,000
Miscellaneous		2,938	5,000	7,022	2,734
Tax Sale Costs		6,485	25,000	26,741	2,000
Bank Charges/Interest		1,196	1,600	2,626	2,500
Tax Capping/Write offs/Vacancy Rebate		7,553	6,000	3,900	5,000
Doctor Recruitment		14,000	14,000	14,000	-
Donation		5,404	5,500	5,425	5,500
Contribution to Reserves (Election)		2,000	2,000	2,000	2,000
Contribution to Reserves (Working Funds)		473,550	-	90,000	-
Contribution to Reserves (COVID)		-	-	76,592	-
Financing Costs - Office Renovation		7,211	6,772	6,772	6,296

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
Principal Office Renovation		13,750	13,750	13,750	13,750
Server/Software Upgrade		-	1,750	-	-
Backup Generator		-	60,000	36,303	-
Insurance Deductible		10,000	-	-	10,000
Community Safety & Well Being		439	14,000	4,380	4,000
Main Street Revitalization		6,777	32,555	31,235	-
Office/Park Lot Improvements			10,000	-	5,000
	<b>Total General Government Expense</b>	<b>803,785</b>	<b>498,174</b>	<b>621,168</b>	<b>872,795</b>
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				114,472
	Share of Community Infrastructure Funding (CIF)				37,649
	Federal Grants				2,245
	Ontario Grants				9,000
	Fees, Service Charges & Other Revenue				84,814
	Drawings from Reserves				364,743
	<b>Net General Government Expense</b>				<b>259,872</b>

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<u>Protection - Persons &amp; Property</u>					
<u>Fire Services</u>					
Wages - Chief		26,322	27,300	18,689	25,000
Wages		19,070	20,000	20,422	20,000
Benefits		-	-	1,904	2,000
WSIB		5,247	5,300	4,778	5,000
EHT		397	400	348	400
Mileage/Meals		-	100	-	100
Telephone & Internet		244	250	244	1,810
Heating		10,006	9,000	6,857	7,000
Radio Expenses		5,037	5,250	5,049	5,100
Hydro		2,333	2,500	2,177	2,200
Insurance		15,722	17,524	17,524	23,517
Office Supplies/Signage		642	100	42	100
Advertising		1,155	1,500	1,007	1,200
Maintenance Supplies		39	500	157	250
Gas & Oil		3,543	4,500	2,392	3,000
Association Dues		361	365	619	650
Courses & Training		4,478	7,000	1,848	2,000
Fire Prevention		1,138	2,000	1,359	2,000
Vehicle Maintenance		18,413	18,000	23,271	20,000
Equipment Maintenance		12,212	16,000	17,345	16,000
Dispatch Fees		-	-	3,415	3,466
Building Maintenance		14,295	12,000	13,663	4,000
Miscellaneous		6,513	6,000	1,531	2,500
Fundraising		-	-	1,288	-
Contribution to Reserves		30,150	-	20,000	-
Vehicle		26,000	23,500	23,500	88,471
Small Tools/Equipment		18,021	18,575	17,131	28,210
	<b>Total Fire Department Services Expense</b>	<b>221,338</b>	<b>197,664</b>	<b>206,560</b>	<b>263,974</b>
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				59,833
	Share of Community Infrastructure Funding (CIF)				19,678
	Federal Grants				-
	Ontario Specific Grants				14,684
	Fees Service Charges & Other Revenue				2,500
	Drawings From Reserves				63,471
	<b>Net Fire Department Expense</b>				<b>103,808</b>

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<b>Building Department Services</b>					
Wages		30,112	30,292	30,445	30,950
Benefits		3,109	3,245	3,281	3,300
WSIB		873	821	825	850
EHT		594	591	690	725
Mileage/Fuel		1,008	1,500	1,775	1,900
Vehicle Maintenance		386	500	1,204	500
Association Dues		-	255	-	250
Courses & Training		228	-	-	-
Other		746	1,000	163	200
	<b>Total Building Department Expense</b>	<b>37,056</b>	<b>38,204</b>	<b>38,383</b>	<b>38,675</b>
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				10,012
	Share of Community Infrastructure Funding (CIF)				3,293
	Federal Grants				-
	Ontario Specific Grants				-
	Fees Service Charges & Other Revenue				8,000
	Drawings From Reserves				-
	<b>Net Building Department Expense</b>				<b>17,370</b>
Livestock Valuers		92	500	878	500
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				163
	Share of Community Infrastructure Funding (CIF)				54
	<b>Net Livestock Valuers Expense</b>				<b>283</b>
Policing Services		323,257	319,491	316,298	317,697
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				103,129
	Share of Community Infrastructure Funding (CIF)				33,918
	Ontario Grants				1,725
	<b>Net Policing Services Expense</b>				<b>178,925</b>
911 Supplies		848	1,000	404	1,000
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				326
	Share of Community Infrastructure Funding (CIF)				107
	<b>Net 911 Supplies Expense</b>				<b>566</b>

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<u>Transportation Services</u>					
Wages		325,258	318,490	312,579	318,000
Benefits		27,696	33,100	28,296	33,000
WSIB		9,470	8,631	8,477	8,700
EHT		6,447	6,210	7,174	7,800
Telephone & Internet		1,426	1,600	1,437	2,700
Heating		18,829	19,000	16,460	19,000
Radio Expenses		6,361	4,312	4,032	4,300
Hydro		4,241	6,000	3,759	6,000
Insurance		15,084	15,476	15,476	21,888
Office Supplies		264	200	179	200
Maintenance Supplies		20,735	25,000	19,556	25,000
Gas & Oil		106,350	130,000	87,195	95,000
Signage		1,795	3,000	822	1,500
Small Tools		2,187	4,800	2,800	3,000
Association Dues		799	831	831	850
Courses & Training		-	4,000	200	4,000
Advertisement		1,622	2,000	394	2,000
Contracts (Security)		207	210	207	250
Vehicle Maintenance		112,814	90,000	90,365	140,000
Equipment Maintenance		13,051	25,000	11,742	40,000
Building Maintenance		172	4,000	4,067	15,000
Road Maintenance		21,088	35,000	15,014	35,000
Winter Maintenance		29,712	38,500	37,116	40,000
Legal Fees		570	1,500	-	1,000
Mics.		8,007	6,000	9,538	1,500
Contribution to Reserves		127,000	-	150,000	-
Principle - 2011 John Deere		20,206	20,829	20,829	21,472
Principle - 2017 International		33,452	33,452	33,452	33,452
Principle - 2018 Pick-ups		-	18,020	18,020	18,020
Interest - Truck		1,452	927	927	396
Interest - Loader		1,760	1,136	1,136	494
Interest - Pickups		-	1,812	1,812	1,427
Gravel (include inventory)		19,124	41,650	20,825	16,461
Brushing		-	15,000	-	25,000
Crushing		-	-	-	-
Seal Coat (Addington)		58,818	-	-	-
Culverts		-	34,421	34,421	60,000
Class EA - Riverbend		27,475	-	-	-
Sweeping		3,317	5,500	-	6,000
Tires		6,586	14,000	-	-
Cemetery		-	-	-	-



		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
Seal Coat (White Lake)		18,396	-	-	-
Seal Coat (Burnt Bridge Road)		-	-	-	2,500
Culvert Steamer (New Purchase)		-	-	-	20,000
Repairs - 2006 International		10,564	-	-	-
County Vehicle		3,186	-	-	8,500
Tractor Rental		1,526	5,000	15,827	-
Road Construction - Riverbend & Bruceton		82,161	981,531	1,047,701	-
Letterkenny Road		-	-	-	6,000
Schroeder Road		687	205,000	-	240,000
Little Ireland Road		27,450	115,665	-	63,000
	<b>Total Transportation Services Expense</b>	<b>1,177,345</b>	<b>2,276,803</b>	<b>2,022,666</b>	<b>1,348,410</b>
	Budget will be offset in part by:				
	Ontario Funding Program (OMPF)				385,891
	Share of Community Infrastructure Funding (CIF)				126,916
	Federal Funding Program (Gasoline Tax)				63,000
	Federal Grants				2,994
	Fees, Service Charges & Other Revenue				100
	Drawings From Reserves				100,000
	<b>Net Transportation Services Expense</b>				<b>669,509</b>

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<u>Streetlighting Services</u>					
Streetlights		2,084	2,200	2,246	2,300
Streetlight Maintenance		-	2,500	-	500
	<b>Total Streetlighting Services Expense</b>	<b>2,084</b>	<b>4,700</b>	<b>2,246</b>	<b>2,800</b>
	Budget will be offset in part by:				
	Ontario Funding Program (OMPF)				914
	Federal Funding Program (Gasoline Tax)				301
	Federal Grants				-
	Net Streetlighting Services Expense				1,586

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<u>Environmental Services</u>					
Recycling Contract		30,554	34,107	38,974	42,000
Household Hazardous Waste		4,663	9,000	4,576	6,000
<u>Brudenell Waste Site</u>					
Wages		42,921	45,512	18,945	19,300
Benefits		4,012	4,778	1,325	1,350
WSIB		1,238	1,233	513	540
EHT		851	887	553	575
Telephone		-	-	61	
Heating		-	-	419	450
Signage		-	-	260	500
Small tools		-	-	50	100
Advertising		-	-	589	600
Materials		238	1,000	-	-
Floating Bulldozer		341	-	-	-
Vehicle Maintenance (incl. Fuel)		14,542	20,000	23,144	50,000
Equipment Maintenance		6,551	4,000	19,381	20,000
Site Maintenance		4,877	7,500		7,500
Grinding		11,626	20,000	13,331	20,000
Miscellaneous		-	-	842	500
Consulting Fees		61,725	55,841	42,779	27,100
Contribution to Reserves		5,000	5,000	5,000	-
Bulldozer Expenses - Reserves		-	-	-	5,000
Waste Management implementation		-	4,700	-	-
CIF Project - Bins		5,950	-	-	-
Improvements to Site		-	-	4,035	7,000
<u>Lyndoch Waste Site</u>					
Wages		-	-	13,493	13,800
Benefits		-	-	949	1,000
WSIB		-	-	366	375
EHT		-	-	231	240
Heating		-	-	419	450
Signage		-	-	-	500
Small tools		-	-	-	100
Advertising		-	-	150	600
Materials		-	-	-	-
Grinding		-	-	-	-
Miscellaneous		-	-	74	100
Consulting Fees		-	-	13,919	12,600
Contribution to Reserves		-	-	-	-
Bulldozer Expenses - Reserves		-	-	-	-
Improvements to Site		-	-	2,068	1,000

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<b>Raglan Waste Site</b>					
Wages		-	-	17,403	17,700
Benefits		-	-	1,229	1,300
WSIB		-	-	472	490
EHT		-	-	297	300
Heating		-	-	417	450
Signage		-	-	-	500
Small tools		-	-	-	100
Advertising		-	-	150	600
Materials		-	-	-	-
Grinding		-	-	-	-
Miscellaneous		-	-	74	100
Consulting Fees		-	-	4,232	8,650
Contribution to Reserves		-	-	-	-
Bulldozer Expenses - Reserves		-	-	-	-
Improvements to Site		-	-	2,012	1,000
	<b>Total Environmental Services Expense</b>	<b>195,089</b>	<b>213,558</b>	<b>232,732</b>	<b>270,470</b>
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				75,994
	Share of Community Infrastructure Funding (CIF)				24,994
	Ontario Grants				22,636
	Fees, Service Charges & Other Revenue				15,000
	Drawings From Reserves				-
	<b>Net Environmental Services Expense</b>				<b>131,847</b>

		2019	2020	2020	2021
		Actual	Budget	Actual	Budget
<u>Recreational and Cultural Services</u>					
<u>Parks and Recreational Services</u>					
Wages		-	4,788	3,456	3,500
Manager Wages		25,010	26,866	32,768	30,000
WSIB		-	-	917	1,000
Recreation		25,000	38,824	30,000	38,000
Insurance		-	-	6,465	16,392
Community Garden Project		-	-	7,188	2,812
Equipment		-	1,320	1,417	5,850
Facilities Expense		-	27,719	29,345	11,500
Misc. Grant Expense (Raglan Four Seasons Park)		-	4,000	-	4,000
Automatic Door Opener		3,987	-	-	-
Seniors Lunch Club		3,336	3,700		4,000
Canteen Modernization		-	-	-	-
Contribution to Reserves (General Recreation)		-	-	10,000	
Contribution to Reserves (Raglan Four Seasons Park)		-	-	4,000	-
Amortization			-	-	-
	<b>Total Parks &amp; Recreational Services Expense</b>	<b>57,333</b>	<b>107,217</b>	<b>125,556</b>	<b>117,054</b>
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				35,004
	Share of Community Infrastructure Funding (CIF)				11,513
	Federal Grants				2,994
	Other Municipal Grants				2,812
	Drawings from Reserves				
	Bi-Centennial Park				4,000
	<b>Net Parks &amp; Recreational Services Expense</b>				<b>60,731</b>
<u>Library Services</u>					
Barry's Bay Library		3,792	3,792	3,792	3,792
Kilaloe Library		2,792	2,792	2,792	2,792
	<b>Total Library Services Expense</b>	<b>6,584</b>	<b>6,584</b>	<b>6,584</b>	<b>6,584</b>
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				653
	Share of Community Infrastructure Funding (CIF)				215
	Ontario Grants				4,584
	<b>Net Library Services Expense</b>				<b>1,133</b>

<b>Planning and Development</b>					
Advertising		452	500	2,293	1,000
Cannibus Study					12,000
County Fees			500	750	1,000
	<b>Total Planning &amp; Dev. Expense</b>	<b>452</b>	<b>1,000</b>	<b>3,043</b>	<b>14,000</b>
	Budget will be offset in part by:				
	Share of Ontario Funding Program (OMPF)				2,409
	Share of Community Infrastructure Funding (CIF)				792
	Ontario Grants				5,620
	Fees, Services Charges & Other Revenue				1,000
	Net Planning & Development Services Expense				4,179
	<b>TOTAL EXPENDITURES</b>	<b>2,825,263</b>	<b>3,664,895</b>	<b>3,576,518</b>	<b>3,253,959</b>
NOTE: Actual expenses are based on Trial Balance which is prepared using Cash Basis accounting methods. The					
Financial Statements are prepared according to PSAB accounting standards.					