Financial Statements

For the year ended 31 December 2018



TOWNSHIP OF

BRUDENELL, LYNDOCH AND RAGLAN

42 Burnt Bridge Road, P.O. Box 40 PALMER RAPIDS, ONTARIO K0J 2E0 TEL: (613) 758-2061 • FAX: (613) 758-2235

Management's Responsibility for the Consolidated Financial Statements

The accompanying consolidated financial statements of the Corporation of the Township of Brudenell, Lyndoch and Raglan (the "Township") are the responsibility of the Township's management and have been prepared in compliance with legislation, and in accordance with Canadian Public Sector Accounting Standards. A summary of the significant accounting policies is contained in Note 1 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgment, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

The Township's management maintains a system of internal controls designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements. These systems are monitored and evaluated by management.

The Council meets with management and the external auditors to review the consolidated financial statements and discuss any significant financial reporting or internal control matters prior to their approval of the consolidated financial statements.

The consolidated financial statements have been audited by MacKillican & Associates, independent external auditors appointed by the Township. The accompanying Independent Auditor's Report outlines their responsibilities, the scope of their examination and their opinion on the Township's consolidated financial statements.

Michelle Mantifel - Clerk-Treasurer

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For the year ended 31 December 2018

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INDEPENDENT AUDITOR'S REPORT

To the Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of Brudenell, Lyndoch and Raglan.

Opinion

We have audited the consolidated financial statements of the Township of Brudenell, Lyndoch and Raglan (the Township), which comprise the consolidated statement of financial position as at 31 December 2018, and the consolidated statement of operations and accumulated surplus, consolidated statement of changes in net financial assets and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Township as at 31 December 2018, and its financial performance and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards (PSAB).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Township in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PSAB, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Township's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Township or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Township's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located at *MacKillican's* website at: http://mackillicans.com/PDF/Auditors_Responsibilities.pdf. This description forms part of our auditor's report.

RENFREW, Ontario.

6 March 2019.

Chartered Professional Accountants,

Licensed Public Accountants.

Mac Killian + Associates

620 Barnet Blvd. Renfrew ON. K7V 0A8 T: 613.432.3664 | F: 613.432.8424 14 Madawaska Street – P.O. Box 94 Amprior ON. K7S 3H2 T: 613.623.7926 | F: 613.623.7927

 $Email: info@mackillicans.com \mid Website: www.mackillicans.com$

Consolidated Statement of Financial Position

As at 31 December 2018 (with 2017 figures for comparison)

Financial constru	<u>2018</u>	<u>2017</u>
Financial assets: Cash in bank Taxes receivable Accounts receivable	\$ 992,924 487,458 66,954	\$ 494,943 442,694 615,394
	\$1,547,336	\$1,553,031
Liabilities: Accounts payable and accrued liabilities Deferred revenue - obligatory reserve funds (Note 5) Net long term liabilities (Note 3) Landfill closure and post closure costs (Note 6)	\$ 123,746 251,929 382,862 164,456	\$ 342,969 33,723 449,666
	\$922,993	\$990,814
Net financial assets	\$624,343	\$562,217
Non-financial assets: Tangible capital assets (net) Inventories of supplies Prepaid expenses	\$ 23,240,417 30,529 6,247 \$ 23,277,193	\$ 23,821,092 42,609 8,315 \$ 23,872,016
Accumulated surplus	\$ 23,901,536	\$ 24,434,233
Accumulated surplus comprised of: Equity in tangible capital assets General Bicentennial Park Committee Recreation Committee Reserves and reserve funds Unfunded - landfill closure and post closure costs (Note 2)	\$ 22,717,955 20,619 5,414 8,637 1,313,367 (164,456)	\$ 23,368,093 19,951 4,219 1,852 1,204,574 (164,456)
Total accumulated surplus	\$23,901,536	\$ <u>24,434,233</u>

Consolidated Statement of Operations and Accumulated Surplus

For the year ended 31 December 2018 (with 2018 budget and 2017 actual figures for comparison)

	2018 <u>Budget</u>	2018 <u>Actual</u>	2017 <u>Actual</u>
Revenue:	Dudget	Actual	Actual
Taxation and user charges Government transfers:	\$ 1,296,802	\$ 1,301,108	\$ 1,250,800
Ontario	877,929	828,470	2,673,855
Canada	56,549	45,136	57,305
Other municipalities	8,170	19,050	3,483
Other	121,180	261,447	219,406
	\$_2,360,630	\$_2,455,211	\$ <u>4,204,849</u>
Expenses:			
General government	\$ 354,972	\$ 253,065	\$ 261,196
Protection to persons and property	549,895	535,223	538,425
Transportation services	1,933,162	1,863,768	1,697,518
Environmental services	163,517	154,292	174,107
Health services	14,000	14,000	14,000
Recreation and cultural services	163,657	164,344	163,682
Planning and development	1,800	3,216	3,598
	\$ <u>3,181,003</u>	\$ <u>2,987,908</u>	\$ <u>2,852,526</u>
Excess (shortfall) of revenue over expenses Accumulated surplus at the beginning of the year	\$ (820,373) _24,434,233	\$ (532,697) 24,434,233	\$ 1,352,323 23,081,910
Accumulated surplus at the end of the year	\$ <u>23,613,860</u>	\$ <u>23,901,536</u>	\$ <u>24,434,233</u>

Consolidated Statement of Changes in Net Financial Assets

For the year ended 31 December 2018 (with 2018 budget and 2017 actual figures for comparison)

	2018 <u>Budget</u>	2018 <u>Actual</u>	2017 <u>Actual</u>
Excess (shortfall) of revenue over expenses	\$ (820,373)	\$ (532,697)	\$ 1,352,323
Amortization of tangible capital assets Acquisition of tangible capital assets Loss on sale of tangible capital assets Proceeds on sale of tangible capital assets Use of (acquisition of) inventory	1,157,067 (536,694)	1,157,067 (579,954) 1,451 2,111 12,080	1,050,653 (2,050,412) (32,718)
Consumption (acquisition) of prepaid expenses		2,068	(934)
Increase (decrease) in net financial assets	\$ (200,000)	\$ 62,126	\$ 318,912
Net financial assets at the beginning of the year	562,217	562,217	243,305
Net financial assets at the end of the year	\$ <u>362,217</u>	\$ <u>624,343</u>	\$ <u>562,217</u>

Consolidated Statement of Cash Flows

For the year ended 31 December 2018 (with 2017 figures for comparison)

	<u>2018</u>	<u>2017</u>	
Cash flows from operating activities:			
Excess (shortfall) of revenue over expenses	\$ (532,697)	\$ 1,352,323	
Add amortization which does not involve cash	1,157,067	1,050,653	
Loss on sale of tangible capital assets	 1,451	 	
	\$ 625,821	\$ 2,402,976	
Net change in non cash working capital balances related to operations:			
- decrease (increase) in taxes receivable	\$ (44,764)	\$ (35,254)	
- decrease (increase) in accounts receivable	548,440	(555,969)	
- increase (decrease) in accounts payable and accrued liabilities	(219,223)	151,774	
- increase (decrease) in deferred revenue	218,206	. 1	
- decrease (increase) in inventories of supplies	12,080	(32,718)	
- decrease (increase) in prepaid expenses	2,068	 (934)	
	\$ 516,807	\$ (473,100)	
Cash flows from operating activities	\$ 1,142,628	\$ 1,929,876	
Cash flows used for financing activities:			
Repayment of long term liabilities	\$ (66,804)	\$ (66,217)	
Cash flows used for capital activities:			
Additions to tangible capital assets:			
Protection services	\$ (354,677)		
Transportation services	(167,808)	\$ (2,031,205)	
Environmental services	(57,469)		
Recreation and cultural services		(19,207)	
Proceeds on sale of tangible capital assets	 2,111	 	
Cash flows used for capital activities	\$ (577,843)	\$ (2,050,412)	
Increase (decrease) in cash and cash equivalents during the year	\$ 497,981	\$ (186,753)	
Cash and cash equivalents at the beginning of the year	 494,943	681,696	
Cash and cash equivalents at the end of the year	\$ 992,924	\$ 494,943	

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the Corporation of the Township of Brudenell, Lyndoch and Raglan are the representation of management prepared in accordance with generally accepted accounting standards for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

The focus of PSAB financial statements is on the financial position of the Township and changes thereto. The Consolidated Statement of Financial Position reports financial assets and liabilities. Financial assets are available to provide resources to discharge existing liabilities or finance future operations. Municipal position represents the financial position of the Township and is the difference between financial assets and liabilities. This information explains the Township's overall future revenue requirements and its ability to finance activities and meet its obligations.

(a) Reporting Entity

(i) The consolidated financial statements reflect financial assets, liabilities, operating revenues and expenditures, reserves, reserve funds, and changes in investment in tangible capital assets of the Township. The reporting entity is comprised of all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the Township and which are owned or controlled by the Township. Interdepartmental and organizational transactions and balances between these organizations are eliminated.

These consolidated financial statements include:

- Township of Brudenell, Lyndoch and Raglan Recreation Committee
- Township of Brudenell, Lyndoch and Raglan Bicentennial Park Committee

(ii) Accounting for County and School Board Transactions

The taxation, other revenues, expenditures, assets and liabilities with respect to the operations of the county and school boards are not reflected in the municipal fund balances of these financial statements.

(b) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which transactions or events occurred that gave rise to the revenue; expenses are recognized in the period goods or services are acquired and a liability is incurred or transfers are due.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed.

(c) Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year, and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenue over expenses, provides the change in net financial assets for the year.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

(d) Tangible Capital Assets

(i) Tangible capital assets (TCAs) are recorded at cost, which includes all amounts that are directly attributable to acquisition, construction, development or betterment of the asset. Where the cost was not readily determinable, the assets were valued at their current fair market value and then discounted back to their in-service date using the Non-Residential Building Construction Price Index (NRBCPI) for infrastructure and using the Consumer Price Index (CPI) for all other assets. Land for road segments is valued at \$ 1.00 per segment. All other land is valued at cost. Where cost was not readily determinable, the land was given a value of \$ 1.00 per segment. The cost, less residual value, of the tangible capital assets are amortized on a straight-line basis over their estimated useful lives as follows:

Land improvements	15 - 25 years
Buildings	15 - 40 years
Machinery and equipment	5 - 15 years
Vehicles	7 - 20 years
Linear assets	15 - 50 years

Amortization is calculated commencing the first month of the year following acquisition using the above rates. In the year of disposal, a full year of amortization will be charged against the asset. Capital work in progress is not amortized until it is put into service.

The Township has a capitalization threshold of \$5,000, so that individual TCAs of lesser value are expensed, unless they are pooled because, collectively, they have significant value, or for operational reasons.

(ii) Contribution of Tangible Capital Assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt, and that fair value is also recorded as revenue. Similarly, transfers of assets to third parties are recorded as an expenditure equal to the net book value of the assets as of the date of transfer.

(iii) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenditure as incurred.

(e) Inventories

Inventories held for consumption are recorded at the lower of cost or replacement cost.

(f) Investment Income

Investment income earned on current funds (other than obligatory reserve funds) is reported as revenue in the period earned. Investment income earned on externally restricted funds is added to the fund balance and forms part of the respective deferred revenue balance.

(g) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

Government transfers are recognized in the financial statements in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

(h) Deferred Revenue

Certain amounts are received pursuant to regulations or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year the related expenditures are incurred or services performed.

(i) Deferred Revenue - Obligatory Reserve Funds

The Township receives restricted contributions under the authority of provincial and federal legislation and Township by-laws. These funds by their nature are restricted in their use and, until applied to applicable costs, are recorded as deferred revenue. Amounts applied to qualifying expenditures are recorded as revenue in the fiscal period they are expended.

(i) Use of Estimates

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the year. Actual results could differ from these estimates. Significant estimates include the allowance for doubtful taxes, landfill closure and post closure costs and amortization.

(k) Cash and Cash Equivalents

Cash and cash equivalents are comprised of cash on hand and in bank and investments due no greater than three months from the date of acquisition or that are cashable on demand.

(1) Revenue Recognition

Taxation revenue consists of non-exchange transactions. It is recognized in the period to which the assessment relates and reasonable estimates of amounts can be made. Annual revenue also includes adjustments related to reassessments or appeals related to prior years. Fees and user charges relate to licensing fees, fees for use of various programming, and fees imposed based on specific activities, revenue is recognized when the activity is performed or when the services are rendered.

(m) Financial Instruments

Financial instruments include cash in bank, accounts receivable, accounts payable and accrued liabilities and net long term liabilities. Unless otherwise noted, it is management's opinion that the Municipality is not exposed to significant interest, currency or credit risks arising from these financial instruments.

The carrying amounts reported on the statement of financial position for cash in bank, accounts receivable, and accounts payable and accrued liabilities, approximates their fair values, due to the immediate and short term maturities of these financial instruments.

The fair value of net long term liabilities is based on rates currently available to the Municipality with similar terms and maturities and approximates its carrying amounts as disclosed on the statement of financial position.

2. AMOUNTS TO BE RECOVERED

Amounts to be recovered represent the requirement of the Township to raise funds in subsequent periods to finance unfunded liabilities, comprised of the landfill closure and post closure liabilities.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

3. NET LONG TERM LIABILITIES

- (a) The balance of net long term liabilities of \$ 382,862 (2017 \$ 449,666) reported on the "Consolidated Statement of Financial Position" is made up of long term liabilities incurred by the Municipality.
- (b) Principal and interest payments required on the long term liabilities are as follows:

	<u>F</u>	<u>Principal</u>		<u>Total</u>			
2019	\$	67,408	\$	10,423	\$	77,831	
2020		68,031		8,835		76,866	
2021		68,673		7,185		75,858	
2022		13,750		5,808		19,558	
2023		13,750		5,380		19,130	
2024 to 2028		68,750		20,053		88,803	
2029 onwards	•	82,500	-	8,930		91,430	
	\$	382,862	\$	66,614	\$	449,476	

4. OPERATIONS OF SCHOOL BOARDS AND COUNTY OF RENFREW

Requisitions were made by the School Boards and County of Renfrew requiring the Township to collect property taxes and payments in lieu of property taxes on their behalf. The amounts collected and remitted are as follows:

	Sch	School Boards					
Property taxes Payments in lieu	\$	384,090 826	\$	754,153 40,749			
	\$	384,916	\$	794,902			

5. DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS

A requirement of the public sector accounting standards of the Chartered Professional Accountants of Canada is that obligatory reserve funds be reported as deferred revenue. This requirement is in place because federal, provincial and municipal legislation restricts how these funds may be used. The balances in the obligatory reserve funds of the Township are summarized below:

(a) The balance of deferred revenue - obligatory reserve funds on the "Consolidated Statement of Financial Position" at the end of the year is comprised of the following externally restricted reserve funds:

	<u>2018</u>	<u>2017</u>
OCIF Component Based Main Street Revitalization	\$ 167,493 39,070	
Gasoline Tax - Federal	 45,366	\$ 33,722
	\$ 251,929	\$ 33,722

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

5. DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS (Continued)

(b) Transactions during the year in the deferred revenue - obligatory reserve funds are as follows:

Balance at the beginning of the year Gas tax revenue OCIF Component Based Main Street Revitalization Interest earned	\$ 33,723 52,809 167,493 38,975 577	\$ 33,722 51,301
Used to purchase tangible capital assets	\$ 293,577 (41,648)	\$ 85,023 (51,300)
Balance at the end of the year	\$ 251,929	\$ 33,723

6. LANDFILL CLOSURE AND POST CLOSURE LIABILITY

The Environmental Protection Act sets out the regulatory requirements to properly close and maintain all active and inactive landfill sites. Under environmental law, there is a requirement for closure and post closure care of solid waste landfill sites. This requirement is to be provided for over the estimated remaining life of the landfill site based on usage.

Landfill closure and post closure care requirements have been defined in accordance with industry standards and include final covering and landscaping of the landfill, pumping ground water and leachates from the site, and ongoing environmental monitoring, site inspection and maintenance. Some closure costs are incurred on an ongoing basis and are included in the yearly fiscal operating budget. All remaining expected closure and post closure costs have been discounted at the Township's average long term borrowing rate, net of estimated inflation. There are currently no reserves set aside for either closure or post closure activities.

The reported liability is based on estimates and assumptions with respect to events extending over the useful life and estimated post closure care period using the best information available to management. Future events may result in significant changes to the estimated total expenditures, capacity used or total capacity and the estimated liability, and would be recognized prospectively, as a change in estimate, when applicable.

Landfill sites' estimated remaining capacity in cubic metres	14,000
Landfill sites' remaining useful life in years	7
Expected years of post closure care	25

The estimated total undiscounted expenses over the 25 year post closure period amount to approximately \$ 159,800.

7. CONTINGENT LIABILITIES

In the normal course of operations the Township becomes involved in various claims and legal proceedings. While the final outcome with respect to claims and legal proceedings pending at 31 December 2018 cannot be predicted with certainty, it is in the opinion of the Township that their resolution will not have a material adverse effect on the Township's financial position or results of operations.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

8. BUDGET FIGURES

The operating budget approved by the Township of Brudenell, Lyndoch and Raglan for 2018 is reflected on the Consolidated Statement of Operations. The budget established for capital investment in tangible capital assets is on a project-oriented basis, the costs of which may be carried out over one or more years and, therefore, may not be comparable with current year's actual expenditure amounts. As well, the Township does not budget activity within reserves and reserve funds, with the exception being those transactions which affect either operations or capital investments. Budget figures have been reclassified for the purpose of these financial statements to comply with PSAB reporting requirements. The budget has not been audited.

9. TANGIBLE CAPITAL ASSETS

The Schedule of Tangible Capital Assets provides information on the tangible capital assets of the Township by major asset class and by function, as well as for accumulated amortization of the assets controlled. The reader should be aware of the following information relating to tangible capital assets:

- (i) Contributed Tangible Capital Assets
 The Township records all tangible capital assets
 - The Township records all tangible capital assets contributed by an external party at fair value on the earlier of the date received or of the transfer of risk and responsibility. Typical examples are roadways, water and sewer lines installed by a developer as part of a subdivision agreement. There were no such transfers in 2018.
- (ii) Tangible Capital Assets Recognized at Nominal Value Certain assets have been assigned a nominal value of one dollar, because of the difficulty of determining a tenable valuation. The most significant such assets are the Township's road allowances. The 2018 road network had segments, each of which has been assigned a value of one dollar for the road allowance itself.

10. MUNICIPALITIES BENEFIT COMMITTEE

The Township of Brudenell, Lyndoch and Raglan is a member of the Municipalities Benefit Committee (MBC) which is an employee group benefits plan arranged through Manulife to share in the financial risk of extended health and dental benefits. In the event that a deficit position is incurred, the Township of Brudenell, Lyndoch and Raglan must repay their pro-rata share of the deficit through a lump sum deposit or an increase in future annual premiums collected through the monthly billed rates. In the case of a surplus position, upon full funding of the claims fluctuation reserve (CFR), the surplus is transferred into a deposit account held by Manulife on the MBC's behalf. The surplus funds in the deposit account are to be used to fund premium requirements, enhancements to the benefit plan or fund future deficits. If the Township of Brudenell, Lyndoch and Raglan leaves the MBC, the Township forfeits its right to any surplus.

Notes to the Consolidated Financial Statements

For the year ended 31 December 2018

11. CONTRACTUAL OBLIGATIONS

The Township has not negotiated a contract with the Ontario Provincial Police for the provision of policing services, however the Ontario Provincial Police provide policing services on an annual basis. Annual charges are determined based on the level of service and are reconciled to actual costs in the following year. The contract for 2018 was \$ 323,714 (2017 - \$ 325,749).

The Township has negotiated a contract with Beaumen Waste Management for the collection and disposal of recycled materials from the landfill site and the two transfer stations. Annual charges are determined based on the number of cubic yard bins. The contract for 2018 was \$ 18,899 (2017 - \$ 18,012).

12. SEGMENTED INFORMATION

- (a) The Township is responsible for providing a wide range of services to its citizens. The Township reports on functional areas and programs in its consolidated financial statements. A brief description of each segment follows:
 - i) General government is comprised of Council and administration and is responsible for the overall governance and management of the Municipality.
 - ii) Protection is comprised of police, fire, and other protective services.
 - iii) Transportation is comprised of roads including parking, signs and signals, streetlights and the maintenance of roads of the Township.
 - iv) Environmental services include water supply and distribution, wastewater treatment, and solid waste and recycling services.
 - v) Recreation and cultural services include parks and recreation and libraries.
 - vi) Planning and development services are comprised of managing development for residential and business interests, as well as infrastructure and parks.
- (b) For each functional area, expenditures represent both amounts that are directly attributable to the functional area and amounts that are allocated on a reasonable basis. The expenditures for 31 December 2018 are as follows:

		alaries and benefits	terest on ong term <u>debt</u>	c	Materials and ontracted services	-	Rent and external ransfers	<u>Ar</u>	nortization		<u>Total</u>
General government	\$	143,719	\$ 7,669	\$	84,783	\$	304	\$	16,590	\$	253,065
Protection services		61,950			453,485				19,788		535,223
Transportation services		336,128	4,344		445,614				1,077,682		1,863,768
Environmental services		46,936			88,307				19,049		154,292
Health services							14,000				14,000
Recreation		36,728			103,658				23,958		164,344
Planning and development			 	_	3,216			-	-	_	3,216
	\$_	625,461	\$ 12,013	\$_1	1,179,063	\$_	14,304	\$_	1,157,067	\$	2,987,908

<u>Township of Brudenell, Lyndoch and Raglan</u> <u>Notes to the Consolidated Financial Statements</u>

For the year ended 31 December 2018

12. SEGMENTED INFORMATION (Continued)

(c) The expenditures for 31 December 2017 are as follows:

	Sa	alaries and <u>benefits</u>		nterest on ong term <u>debt</u>	C	Materials and ontracted services		Rent and external ransfers	<u>An</u>	nortization		<u>Total</u>
General government Protection services Transportation services	\$	141,642 78,907 339,667	\$	8,127 5,460	\$	89,343 438,159 381,946	\$	5,494	\$	16,590 21,359 970,445	\$	261,196 538,425 1,697,518
Environmental services Health services Recreation Planning and development	_	46,868				108,190 106,622 3,598		14,000	_	19,049 23,210	_	174,107 14,000 163,682 3,598
	\$_	640,934	\$_	13,587	\$_1	,127,858	\$_	19,494	\$	1,050,653	\$_2	2,852,526

13. EQUITY IN TANGIBLE CAPITAL ASSETS

	<u>2018</u>	<u>2017</u>
Tangible capital assets - net	\$ 23,240,417	\$ 23,821,092
Net long term liabilities (Note 3)	(382,862)	(449,666)
Unexpended capital financing (unfunded capital outlay)	(139,600)	(3,333)
	\$ <u>22,717,955</u>	\$ <u>23,368,093</u>

Schedule of General Operations

For the year ended 31 December 2018 (with 2018 budget and 2017 actual figures for comparison)

	2018 <u>Budget</u>	2018 <u>Actual</u>	2017 <u>Actual</u>
Revenue: Net municipal taxation Government transfers:	\$ 1,296,802	\$ 1,301,108	\$ 1,250,800
Ontario Canada	877,929 52,809	828,470 41,648	2,673,855 53,961
Other municipalities Other	8,170 84,680	19,050 215,990	3,483 145,959
	\$_2,320,390	\$_2,406,266	\$ <u>4,128,058</u>
Expenses:			
General government Protection to persons and property	\$ 354,972 549,895	\$ 253,065 535,223	\$ 261,196 538,425
Transportation services Environmental services	1,933,162 163,517	1,863,768	1,697,518
Health services	14,000	154,292 14,000	174,107 14,000
Recreation and cultural services	69,580	81,538	62,440
Planning and development	1,800	3,216	3,598
	\$ <u>3,086,926</u>	\$ <u>2,905,102</u>	\$ <u>2,751,284</u>
Excess (shortfall) of revenue over expenses	\$ <u>(766,536</u>)	\$ <u>(498,836)</u>	\$ <u>1,376,774</u>
Transfers:			
Transfer to recreation Transfer from (to) reserves Transfer from discretionary reserve fund	\$ (47,766) 245,190 8,942	\$ (47,766) (111,810) 8,942	\$ (29,089) (277,500)
Transfer from (to) equity in tangible capital assets	540,219	650,138	(1,069,309)
Net transfers	\$746,585	\$499,504	\$ <u>(1,375,898)</u>
Change in general surplus (deficit) for the year General surplus at the beginning of the year	\$ (19,951) 19,951	\$ 668 19,951	\$ 876 19,075
General surplus at the end of the year	\$	\$20,619	\$ <u>19,951</u>

Schedule of Reserves and Reserve Funds

For the year ended 31 December 2018 (with 2017 figures for comparison)

Contributions		2018		<u>2017</u>
Contributions: From operations	\$	357,925	\$	286,715
Transfers: To operations	_	249,132	_	
Change in reserves and reserve funds balance	\$	108,793	\$	286,715
Reserves and reserve funds at the beginning of the year		1,204,574	_	917,859
Reserves and reserve funds at the end of the year	\$	1,313,367	\$_	1,204,574
Reserves: Working funds General government Protection services Roadways Solid waste disposal Recreation	\$	308,877 26,800 40,768 603,516 285,777 33,500	\$	213,877 26,800 223,768 468,090 221,393 33,500
Total reserves	\$	1,299,238	\$	1,187,428
Discretionary reserve fund set aside for specific purpose: Recreation facilities - other	_ _	14,129	_	17,146
Total reserves and reserve funds	\$	1,313,367	\$_	1,204,574

Schedule of Tangible Capital Assets

For the year ended 31 December 2018 (with 2017 figures for comparison)

Segmented by asset class: <u>Cost</u>	Balance at 31 December 2017	Additions	Disposals, write-offs and adjustments	Balance at 31 December 2018
Land Buildings Machinery and equipment Vehicles Linear assets	\$ 253,948 2,527,660 750,639 1,421,416 44,618,727	\$ 57,469 480,837 41,648	\$ (5,088)	\$ 253,948 2,527,660 808,108 1,897,165 44,660,375
Total	\$49,572,390	\$579,954	\$(5,088)	\$50,147,256
Accumulated amortization	Balance at 31 December 2017	Amortization	Disposals, write-offs and adjustments	Balance at 31 December 2018
Buildings Machinery and equipment Vehicles Linear assets	\$ 899,978 639,474 864,343 23,347,503	\$ 41,853 21,367 83,076 	\$ (1,526)	\$ 941,831 660,841 945,893 24,358,274
Total	\$25,751,298	\$1,157,067	\$(1,526)	\$26,906,839
Net book value			Balance at 31 December 2017	Balance at 31 December 2018
Land Buildings Machinery and equipment Vehicles Linear assets			\$ 253,948 1,627,682 111,165 557,073 21,271,224	\$ 253,948 1,585,829 147,267 951,272 20,302,101
Total			\$23,821,092	\$3,240,417

Schedule of Tangible Capital Assets

For the year ended 31 December 2018 (with 2017 figures for comparison)

Segmented by function: <u>Cost</u>	-	Balance at 31 December 2017		Additions		Disposals, write-offs and adjustments	3	Balance at 31 December 2018
General government (administration) Protection services (fire) Transportation services (roads)	\$	547,126 577,169 46,226,716	\$	354,677 167,808	\$	(5,088)	\$	547,126 926,758 46,394,524
Environmental services (waste, recycling) Recreation and cultural		419,728		57,469				477,197
services (recreation)		1,801,651			_			1,801,651
Total	\$	49,572,390	\$_	579,954	\$_	(5,088)	\$	50,147,256
Accumulated amortization General government	3	Balance at 1 December 2017		Amortization		Disposals, write-offs and adjustments		Balance at 1 December 2018
(administration) Protection services (fire) Transportation services	\$	127,565 252,607	\$	16,590 19,788	\$	(1,526)	\$	144,155 270,869
(roads)		24,579,082		1,077,682				25,656,764
Environmental services (waste, recycling) Recreation and cultural		249,685		19,049				268,734
services (recreation)		542,359		23,958			-	566,317
Total	\$	25,751,298	\$	1,157,067	\$_	(1,526)	\$	26,906,839
Net book value						Balance at 31 December 2017		Balance at December 2018
General government (adm Protection services (fire) Transportation services (w Environmental services (w Recreation and cultural se	oads) vaste) , recycling)			\$ _	419,561 324,562 21,647,634 170,043 1,259,292	\$	402,971 655,889 20,737,760 208,463 1,235,334
Total					\$_	23,821,092	\$	23,240,417

(See accompanying notes)

MACKILLICAN & ASSOCIATES



INDEPENDENT AUDITOR'S REPORT

To the Recreation Committee Members, Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of Brudenell, Lyndoch and Raglan.

Opinion

We have audited the financial statements of the Township of Brudenell, Lyndoch and Raglan Recreation Committee (the Committee), which comprise the statement of financial position as at 31 December 2018, and the statement of operations and accumulated surplus and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Committee as at 31 December 2018, and its financial performance and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards (PSAB).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Committee in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAB, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Committee's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Committee or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Committee's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located at *MacKillican's* website at: http://mackillicans.com/PDF/Auditors_Responsibilities.pdf. This description forms part of our auditor's report.

RENFREW, Ontario. 6 March 2019.

Chartered Professional Accountants,

Mac Killian + Associates

Licensed Public Accountants.

620 Barnet Blvd. Renfrew ON. K7V 0A8 T: 613.432.3664 | F: 613.432.8424 14 Madawaska Street – P.O. Box 94 Amprior ON. K7S 3H2 T: 613.623.7926 | F: 613.623.7927

 $Email: info@mackillicans.com \mid Website: www.mackillicans.com$

Recreation Committee

Statement of Financial Position

As at 31 December 2018 (with 2017 figures for comparison)

		<u>20</u>	018		<u>2017</u>
The sector sector	<u>ASSETS</u>				
Financial assets: Cash in bank Due from Canada Due from Township		\$	7,382 1,820 435	\$	6,012 330
		\$	9,637	\$	6,342
V . 1 W.	LIABILITIES AND ACCUMULATED S	URPLUS	<u>5</u>		
Liabilities: Accounts payable Due to Township		\$	1,000	\$	4,030 460
		\$	1,000	\$	4,490
Accumulated surplus		***************************************	8,637	-	1,852
		\$	9,637	\$	6,342

Recreation Committee

Statement of Operations and Accumulated Surplus

For the year ended 31 December 2018 (with 2018 budget and 2017 actual figures for comparison)

Dovanna	<u>]</u>	2018 Budget	:	2018 Actual		2017 <u>Actual</u>
Revenue: Canada grants - Canada Day	\$	900	\$	900	Φ	1 000
- Summer Student Grant	Ф	800 2,940	Ъ	800	\$	1,000
Municipal grant		2,940 47,766		2,688 47,766		1,140
Arena revenues		8,900		,		23,589
Minor sports		1,000		12,051 552		10,056
Miscellaneous revenue		1,000		332 47		1,407
Cafeteria		2 000		• • •		1,841
Fees - swim program		3,000		2,628		3,287
Fundraising activities		1,000		1,190		950
Donations		10,000		8,868		27,086
Donations		200		684		100
	\$	75,606	\$	77,274	\$	70,456
Expenses:	-		7		Ψ	70,100
Audit and legal	\$	1,043	\$	1,043	\$	1,018
Insurance	,	9,544	•	9,544	_	9,189
Programs and activities		7,000		6,000		-,
Rink, swim program and ball diamond:		. ,		-,		
- wages		9,221		10,552		7,415
- utilities		15,500		15,134		12,892
- maintenance and supplies		22,550		18,429		12,210
Advertising and fundraising		10,700		8,644		23,693
Cafeteria supplies		1,900		1,143		3,538
Tr					-	
	\$	77,458	\$	70,489	\$	69,955
Excess (shortfall) of revenue over expenses	\$	(1,852)	\$	6,785	\$	501
Accumulated surplus at the beginning of the year	-	1,852		1,852		1,351
Accumulated surplus at the end of the year	\$		\$	8,637	\$	1,852
~				***************************************		

Recreation Committee

Statement of Cash Flows

For the year ended 31 December 2018 (with 2017 figures for comparison)

	<u>2018</u>	<u>2017</u>
Cash flows from operating activities: Excess of revenue over expenses	\$ 6,785	\$ 501
Net change in non cash working capital balances related to operations:		
 decrease (increase) in due from Canada increase (decrease) in accounts payable and accrued liabilities decrease (increase) in due from Township 	\$ (1,490) (3,030) (435)	\$ 401 1,315
- increase (decrease) in due to Township	\$ (460) (5,415)	\$ 1,873
Cash flows from operating activities	\$ 1,370	\$ 2,374
Increase in cash and cash equivalents during the year Cash and cash equivalents at the beginning of the year	\$ 1,370 6,012	\$ 2,374 3,638
Cash and cash equivalents at the end of the year	\$ 7,382	\$ 6,012

Recreation Committee

Notes to the Financial Statements

For the year ended 31 December 2018

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Township of Brudenell, Lyndoch and Raglan Recreation Committee are the representation of management prepared in accordance with generally accepted accounting standards for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which transactions or events occurred that gave rise to the revenue; expenses are recognized in the period goods or services are acquired and a liability is incurred or transfers are due.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

(b) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

(c) Use of Estimates

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the year. Actual results could differ from these estimates.

(d) Deferred Revenue

Certain amounts are received pursuant to regulations or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year the related expenditures are incurred or services performed.

(e) Cash and Cash Equivalents

Cash and cash equivalents are comprised of cash on hand and in bank and investments due no greater than three months from the date of acquisition or that are cashable on demand.

Recreation Committee

Notes to the Financial Statements

For the year ended 31 December 2018

2. FINANCIAL INSTRUMENTS

Financial instruments include cash in bank, due from Township, accounts payable and due to Township. Unless otherwise noted, it is management's opinion that the Committee is not exposed to significant interest, currency or credit risks arising from these financial instruments.

The carrying amounts reported on the statement of financial position for cash in bank, due from Township, accounts payable and due to Township, approximates their fair values, due to the immediate and short term maturities of these financial instruments.

3. CONTINGENT LIABILITIES

The nature of committee activities is such that there may be litigation pending or in prospect at any time. The Committee is not aware of any claims or possible claims as at 31 December 2018.



INDEPENDENT AUDITOR'S REPORT

To the Bicentennial Park Committee Members, Members of Council, Inhabitants and Ratepayers of the Corporation of the Township of Brudenell, Lyndoch and Raglan.

Opinion

We have audited the financial statements of the Township of Brudenell, Lyndoch and Raglan Bicentennial Park Committee (the Committee), which comprise the statement of financial position as at 31 December 2018, and the statement of operations and accumulated surplus for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Committee as at 31 December 2018, and its financial performance and its cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards (PSAB).

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Committee in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAB, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Committee's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Committee or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Committee's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of the auditor's responsibilities for the audit of the financial statements is located at *MacKillican's* website at: http://mackillicans.com/PDF/Auditors_Responsibilities.pdf. This description forms part of our auditor's report.

RENFREW, Ontario. 6 March 2019.

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Bicentennial Park Committee

Statement of Financial Position

As at 31 December 2018 (with 2017 figures for comparison)

		<u>2018</u>			<u>2017</u>		
Comments	<u>ASSETS</u>						
Current: Cash in bank Due from Canada	\$		5,450 132	\$	3,885 447		
	\$_		5,582	\$	4,332		
<u>L</u>	ABILITIES AND ACCUMULATED SUI	RPLUS					
Current liabilities: Due to Township	\$		168	\$	113		
Accumulated surplus	-		5,414	***************************************	4,219		
	\$ ₌		5,582	\$	4,332		

Bicentennial Park Committee

Statement of Operations and Accumulated Surplus

For the year ended 31 December 2018 (with 2018 budget and 2017 actual figures for comparison)

Revenue:	2018 <u>Budget</u>	2018 <u>Actual</u>	2017 <u>Actual</u>	
Canada grants - Enabling Accessibility Municipal grant Fundraising and donations Donations renovation project	\$ 12,400	\$ 13,512	\$ 1,204 5,500 13,405 6,100	
	\$12,400	\$ <u>13,512</u>	\$26,209	
Expenses: Fundraising Maintenance, supplies and utilities Renovation project Enabling Accessibility project	\$ 6,500 8,119 2,000 ———— \$	\$ 5,581 6,736 ———— \$ 12,317	\$ 5,930 2,515 19,743 3,099 \$ 31,287	
Excess (shortfall) of revenue over expenses Accumulated surplus at the beginning of the year	\$ (4,219) 4,219	\$ 1,195 4,219	\$ (5,078) 9,297	
Accumulated surplus at the end of the year	\$	\$5,414	\$ <u>4,219</u>	

Bicentennial Park Committee

Notes to the Financial Statements

For the year ended 31 December 2018

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Township of Brudenell, Lyndoch and Raglan Bicentennial Park Committee are the representation of management prepared in accordance with Canadian Public Sector Accounting Standards for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada.

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues in the period in which transactions or events occurred that gave rise to the revenue; expenses are recognized in the period goods or services are acquired and a liability is incurred or transfers are due.

Funds from external parties and earnings thereon restricted by agreement or legislation are accounted for as deferred revenue until used for the purpose specified.

Government transfers, contributions and other amounts are received from third parties pursuant to legislation, regulation or agreement and may only be used for certain programs, in the completion of specific work, or for the purchase of tangible capital assets. In addition, certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred, services performed or the tangible capital assets are acquired.

(b) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return.

Government transfers are recognized in the financial statements in the period in which the events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

(c) Use of Estimates

The preparation of financial statements in conformity with Canadian Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the year. Actual results could differ from these estimates.

(d) Cash and Cash Equivalents

Cash and cash equivalents are comprised of cash on hand and in bank and investments due no greater than three months from the date of acquisition or that are cashable on demand.

2. FINANCIAL INSTRUMENTS

Financial instruments include cash in bank and due to Township. Unless otherwise noted, it is management's opinion that the Committee is not exposed to significant interest, currency or credit risks arising from these financial instruments.

The carrying amounts reported on the statement of financial position for cash in bank and due to Township, approximate their fair values, due to the immediate and short term maturities of these financial instruments.

Bicentennial Park Committee

Notes to the Financial Statements

For the year ended 31 December 2018

3. CONTINGENT LIABILITIES

The nature of Committee activities is such that there may be litigation pending or in prospect at any time. The Committee is not aware of any claims or possible claims as at 31 December 2018.